#  

NEWS SUMMARY

## GENERAL BUSINESS

 Terrorists EEC in 'bugged' final bid Ulster to settle politician UK row







## 

U.S. Namibia office

Nine die in Punjab


## 

## Nicaragua elections


 Iraq claims success
 Soviet Union launched dan ur.
 1,200 stranded




## Israeli bombers strike as U.S. marines quit Beirut



Mondale clears first hurdle with resounding win
by reginald dale, us. editor, in washington

 night's Iowa caucuses, coniniming
his massive read in the contest for
the Democratic presidential nom. nation
Tone
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uncommitted.

Today more than ever before, the profitability of your overseas business is
affected by the speed and efficiency of affected by the speed and frons.
your financial communications. branches in over 60 countries means that we can speed payments dramatically;
allowing you to make more profitable us allowing you to make more proftrable use
The fact that were a closely -linked
network staffed by specialists in international trade means that we can offer

## Standard 会 Chartered

Direct banking, worldwide
expert assistance in solving problems no matter where they may arise, simply
because were used to dealing with them because were used to dealing with them
And the sheer range of commercial and merchant banking services we can provide almost certainly means that oud benefit substantially from a link th Standard Chartered. we can make highly profitable difference to your international business.

| Leyland Trucks: difficult | Management: BSN's global |
| :--- | :--- |
| choices ahead...............12 | strategy..................... 10 |

Japanese attacked over Kobe Steel deal with Iran







 It is understood that the Wert
German Ambassador in Tokyo rued
To head off the deal in talk withe to head off the deal in talks with the
Japanese Government last week,
The Austrian Government is also seeing pressman Government is is also
merepesenta.
tons so the Jupanese Government ions to the Jupanese Government,
Direct reunion technology:
which cuts out the blat the iron making process, was pion-
neared by Hider in the US. Mr
Will


 Kobe. he firth biggest Japanese
steel maker and a big plant builder, steel make and a bis plant builder,
bought Mid rex last summer for
more than som but someone teritori
al licences, Including the one held by Kors were still outstanding.
Kor said yesterday it had been oe
gotiating the construction of the Iranian steel plant for six year
Deals had been signed twice b
had not been followed through He said the company had be
assured by fidrex last June,
fore the Kobe takeover, that it
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clammed that Kobe had alsop. ed this right tatter buying Midrex
However it appears.
began speaking to the Nation



# LESSTME INTRANET: MORETINEON DEPOSIT. 

## 'That's the difference'

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be preparing a one-for-10 rights

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Elf set
for rights issue
By Paul Bets in Paris
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for the first time in 25 years.
The French oil company has de
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$\underset{\substack{\text { Spain angry } \\ \text { with } \\ \text { EEC }}}{\text { Mitterrand, Kohl to visit UK }}$ over farm products

## Brusels

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montin aso.


## Dutch unions set for renewed battle over pay

##  revolutionary nylon plant <br> \section*{BY ANTHONY MORETON, TEXTLES COMOESPONDENT}


 fight in parliament over pay policy



 Creases at the begluning of
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## Pertini,

outspoken elder of Italian politics

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Look what Mitel is successfullybuilding
in Britaintoday.

We're building the world's most advanced
electronic telephone switchboards. electronic telephone switchboands. Were building on our success in ot markets to boost British exports.
of floorspace, on an 18-acre site in Gwent.
Our new European headquarters it will Our new European headquarters, it will eventually produce up to 30,000 units a year-
over 40 per cent for export. over 40 per cent for export.

We're building better
business communications.
 boards use digital control and our own world
a beating
semiconducto
technology to outperform
comparable systems on the market
With extension capabilties ranging from to 10,000 lines, they bring efricient modern communications to businesses of all types -
They provide more facilities more reliably

All of which means they save time, space, energy, money

## Available from BT

We supply Superswitch products to British Telecom who market them as the Regent*
Viceroy* and Kinsman* Viceroy,* and Kinsman

## Distributor network

Our products are also available through a nation-wide network of independent distributors.
If all these facts and figures surprise you, they shouldn't. Because they're in line with our achievements elsewhere. Were the world's largest manufacturer by volume, of electronic telephone


We're big in Canada, even bigger in the United States, manufacture in 13 plants on three countries through 45 sales offices.
Better business communications
All very good reasons why you should look at what we're successfully building in Britain and, is you need a more efficient communication, system, cou.
contact
 million buildiag, with over 300,000 square feet They re easier to install, operate and maintain. switchboards, wita MITEL Building Better CommunicationsWorldwide

## 'Peace for Galilee' brings Israelis a long and costly occupation



## U.S. ready 'to keep Hormuz Strait open'


U.S. to open office in Namibia to monitor Angola border ceasefire


## Four miners arrested after clash

FOUR MEN were arrested and The four men arrested will
10 were injured in tiolence in- be charged with public violence,
volving scores of black miner police sald

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Geeuld mine im the orange Free
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to sevecal buildings. causing

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miners were smoking cannabls

 miners were smoking cannabls.
China looks at
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for Hong Kong
Actandes negounco in the

## nis time for the new

 N.l. contributions.Class 1 contributions for employers and employees There will be no change in the percentage rates of contribution from 6April. However, the lower and upp
going up to $£ 34$ and $£ 250$ a week respectively.
Employerswill pay 11.45\% onearningsupto $£ 250$ for employees whoare not contracted-out. Forcontracted-out employeesthey will pay $11.45 \%$ on earnings up to $£ 34$ and $7.35 \%$ between $£ 34$ and $£ 25$ rates are inclusive of the $1 \% \mathrm{~N}$ surcharge
Employeeswhoarenot contracted-out will pay $9 \%$ on earnings and $6.85 \%$ between $£ 34$ and $£ 250$. The reduced rate contribution payable by some married women and widows will stay at $3.85 \%$. New contribution tables are being sen
havent received them by 20 March contact:
en't received them by 20 March contact:
*Your local social security office-for not contracted-out tables
(CF391). (CF391).
Contracted-out Employments Group, DHSS, Newcastle-uponTyne NE981YX -for contracted out tables (CF392).
Collector of Taxes-for NI Surcharge-exempt tables (CF398). 5o not use the present tables for payment of earnings after Contributions for the self employed
Class 2 flat ratecontributionsgoup to 54.60 a week from 9 April. If you expect to earn less than $£ 1,850$ from self-employment in tax year 1984/85, you can ask for exception from liability

Class 4 contribution rate will stay at $6.3 \%$. The newlower and
upper limits on profits or gains will be $£ 3,950$ and $£ 13,000$ a yeat Voluntary contributions
Class 3 Ilatratecontributionsgupites.
Class 3 flat ratecontributionsgoupro 4.50 a week from 9 ApriL
Full details of contribution changes
See leaflet NI. 208 April 84, available from post offices and social security offices.
Rates from 6April 1984 Stutory Sick Pay (SSF)

| Average Weekly <br> earnings | Weekly rate of <br> SSP |
| :--- | :--- |
| $£ 68$. more | $£ 42.25$ (standard) |
| $£ 50.50-£ 6.99$ | $£ 35.45$ (middle) |
| $£ 34-£ 50.49$ | $£ 28.55$ (lower) |
| Less than $£ 34$ | Nil-employee is |

For further information see leaflet N 2227: Employers quide to Statutory Sick Pay, and also the SSP information at the back of the Please nole that nables. Please nole that new-style
plastic Numbercards are now being issued to school leavers and others to facilttate use of the National Insurance Number by both Insurance Number by both
employers and employees.


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That's right a press ad.

Jimmy Burns in Buenos Aires on plans to reform organised labour

## Hot summer ahead for Argentine unions



Meriin phone systems are designed so that they can actually
grow with your business. Unlike the older switchboards. every Merlin system has a micro-processor "brain" to offer you completef fexibility Whatever the size of your business, theres a British Telecom
Merlin systernthat cans save youtime andmonex Each ystem canbe able need never mean a call lost Or a lost sale. Merlin systems adapt to the needs of your staff: they will divet, hold or transfer callis simply and easily They can store frequently usednumbers in their memory-


Reagan plan for Central American aid opposed


Lockheed, Kawasaki in high-tech venture

## By Pail Taylor in New York











 wafers used in wieme
industry
Under the agreement
Shi Etsu Handorai will eventualy
treke a 2 . 5 per cemm sate in
new joint venture company.

 quality requirements



Managua announces November date for general elections


## Hopes fade for Brazil steel pact

by andrew whttuey in rio de jamerio




 anouner four Brazilian steel
products.
Two twes of wire rods and
two of steel
 import deposist of betweenng 19
per cent and 100 per cent in the
U. market.


## Czech brewers want

 to control exports
## by leslue colitt, recently in pracue










## Sharp price increase in kraft liner

## BY MAURICE SAMUELSON IN LONDON

 ed packing casses. surprised treir
overseas ustomer by announcing
a second price iocrease in two months.
They sadd thot the price of a
Conne ol kraft liner, which last Conne ol kraft liner.
montat rose 32 2 5365 , would
by a further $\$ 40$ in April. The move, which reflects the eco-
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The Britith Fibrobard Packag-
ing Assocision said yesterday that
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with most of the Scandinuvia. , rest coming from
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## $\stackrel{8}{\text { TECHNOLOGY }}$ <br> POLYMER RESEARCH AT RAYCHEM <br> Growth seen for shrinking plastics

by gecffrey charlis

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Time－consuming operations are obviated


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The technique has been successfully us
the North Sea

## BT launches text

 message pager ENERGY CONSERVATION
Lighting control

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Financial Times Wednesday Febriary 22 iga4


| Domestic controller There can hatdy be a nowse－ hotder who hass not wondered how manch it tis stating him to <br>  <br>  <br>  <br>  <br>  <br>  <br> Conference <br> Manufacture <br>  <br>  <br>  caster，Aston．nod Liverpoot． Unlpersftes， Rather uansunny fin this <br>  <br>  |
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## ENERGY REVIEW



## A race to find oil beneath British soil

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## FINANCIAL TIMES

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## elgetronis spacd EOLITOIEPS <br> from Renold distributors worldwide <br> Renold Houss，Wythenhawe <br> （i）RENOLDF

## ETHIOPIAN TRANSPORT CONSTRUCTION AUTHORITY



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 When yourre building up your own business,the last thing you need is a neryous investor,



GERVALS, COLOURFUCLI








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## Why Antoine

Riboud courts competition

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Its a cquisition strategy has
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 "have mark met shares.
20 and 45 per cent."





## In pursuit of a 'global taste'

David Housego explains why BSN's markets are increasingly concentrated outside France

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## You take care of businesswe'll take care of you. <br> 

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Sheila Ruskin and Shaggan Seymour in Strangers and Brothers：Geraldine James as Sarat
Television／Malcolm Rutherford

## Scott flattened－Snow rounded


#### Abstract

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## Ousset et al／Festival Hall

## David Murray


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Concerto must have in order to
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New York Opera／Andrew Porter
Fidelio at the Met

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Jon Vickers and Eva Marton shrinking of the finale sy
Rabbit unable，after
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## FINANCIALTIMES

Telagrams: Finantimo, LondonPS4.Tolex: 8959487 i elephnne: O1-2488000

## Preparing for the big bang

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## Disengagement in southern Africa




## Hard choices on the road back

By Kenneth Gooding, Motor Industry Correspondent


## Goldsmith's



## Dublin line

The latest hagging sensation in
the Krish Republic is anread
providing rich material

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## inguter

## The economics of desperation

By Quentin Peel, Africa Editor


Afrian mod tor thanaris liee






UK Enterprise Zones
Facts, fantasies and lost opportunities

## By Peter Hall








## Engineering

## training

## From Dr M. Cross






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## Youstillneedonemore, foreffect.

 Here, to feast aspiring eyes on, is theadvertising equivalent of VC, MC, DSO and several bars. For conspicuous ingenuity in the face of parity products and cut-throat
competition in the commercial trenches. To suggest there is something missing ppears to border on the irreverent. But the sobering truth is that advertising must constanily prove its worth if it is to be allowed the creaive elbow-room to impress.
gives the 1984IPA AdvertisingEffectiveness Awards a special importance.

They are, in fact, the only awards to rank resuits with creativity; to canvass the
vital questions of why, how and for how much a campaign worked; and to submit the accountability of an entire agency to scrutiny by some of Britain's keenest
mercial minds.
The judging panel is chaired by Sir Terence Beckett, Director-General of the
CBI, and comprises James Best, Charles Channon, Professor Peter Doyle, Stephen King and Nick Phillips. Closing date for entries is July 9th.

That may sound a long way aheadbut now is the time to start preparing your entry because the requirements are cer tainly more detailed, and arguably more
demanding than for any other award Full details, with the "How to Win" leaflet, are available from Janet Mayhew
at the IPA (01-235 7020) or by clipping the With $£ 15,000$ in prize money and considerable kudos-not to mention coverage -for the winners, we can expect many gencies to respond.

Sady, manymore will say 'manana' or plead pressure of work - even though the
awards exist to tell the world how importan that work is.
And so the gap in their collection, and their credibility, will remain.


## 


bRUSSELS SEEKS AGREED APPROACH ON BRITISH PAYMENTS

## Plan to end UK budget wrangle


#### Abstract

  


U.S. utility writes off \$158m on mothballed

## EEC avoids row over corn gluten feed




## BHP tries

 to thwart Bell bid
## By Michaee in Sydney BROKEN HILL Proprietary (BHP),

 sought a court ruling to to thwart Mr shares. repr The injunction, issued In the Vic.
torian State Supceme Court. was re
fused bute agreed to witithold Holmes ofler for 48
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 zaned ollowing an offer lor BHPs
entire capital in Ausust last year.
Bell Resources. the mining and
mind

 ed n Monday by announcing a a.
for-5bons issue on shares held on
April 27 this year.
 diecector, said BHP shareholders
hhad not reeeidevesurficient informa.
tion about Bell Resources artivi These is a complete lack of infor-
mation that would enable one to
mol form a judgment as to the marke
price of Bell Resources." he
climed.
Stock markets, Pare 91

| Big win for <br> Continued from Page 1 <br> Mr Mondale told cbeering supporters that they bad launcbed him towards sictory. Tonight is the beginning of the end of the Reagan Administration," be claimed. <br> Mr Mondale's supporters said they expected the contest to be clos. er in New Hamsphire, where a Washington Post-ABC News poll yesterday gave Mr Mondale 37 per to vote. Mr Glenn was second with 20 per cent, followed by Mr Hart with 10 per cent. The poll, however, was taken before the lowa results were known |
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## N-plant




## Shin-Etsu to set up UK plant

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|  |  | the new plant is under construction. |


| Mondale <br> whether any of the so-called "sec-ond-tier candidates," who must now include Mr Glenn, can emerge as convincing cballengers to Mr MonIown success in New Hampshire, be will still face serious difficulbes in gathering support in the South, wbere three key primaries (Florida, Georgia and Ald on March 13. <br> Most political analysts yesterday catching up with Mr Mondale would now depend on how quickly the race oarrows to two contestants, allowing the second-runner a clearer cballenge. |
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ends the company's remaining lim. ends the company's remaining lis.
vestments in unfinised nuclear
projects in the Pacific northeeast
Chrysler taps Euromarkets for $\mathbf{\$ 2 0 6 m}$


## UK yard likely to lose rig contract

## BY DOMINIC LAWSON IN LONDON

THE LEX COLUMN A big bang and a big board

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INTL. COMPANIES \& FINANCE

## Elliott holds Elders in top gear for the takeover of CUB

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SALÉn Energy ab salúnia AB

WINSTON HÅKANSON \&CO
FONDKOMMISSION AB

David Lascelles and Chris Sherwell on the stormy relationship of the financial community and the Monetary Authority of Singapore

## Banking on Singapore's terms



## HK expansion for Peking-backed group



GENERAL SHOPPING S.A. in liquidation L. Laxemburg ${ }_{6367}$

The Board of Liquidators has decided to proceed with tbe second distribu-
tion of liquidation proceeds in the amount of US $\$ 60$. per share. This distribution is payable with effect from March 1, 1984 against presen-
tation of coupon no. 2. Payment will be no.

Williams \& Glyn's Bank Limited
Whternational Branch
Int
${ }^{510}$ Great Tower Street
and by all banks assuming the financial service for the company in other countries.
Payment in the United Kingdom will be made in US Dollar or in Pound
Sterling, the Dollar being converted at the current rate. Luxemburg. February 1984


## No dividend again from

 Showa Denko 8y Terry Povey in Tokyo SHOWA DENROJapsnese
Dintegrated a leading
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y $16.9 b \mathrm{~b}$.
The company says the sharp
improvement in profis came
from the lower prices paid for
 of the high yen siven that oil
purchases are denominated in
doonshse and the impact of an
change in accounting pro-



PIA lifts interim earnings


Report urges tight limit on Australian bank licences

| bY Michall thompsonnotl in sydeer |  |  |
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|  | ${ }_{4 p} 10$ | Committee rcpor, which two ycars ago advised 'swieeping de- |
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| As part of a sweeping series | banks have representatue | It proposes a onc-off "tender" |
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Sears Overseas Finance N.V.

115/8\% Guaranteed Notes due February 1, 1991

Sears, Roebuck and Co.

Goldman Sachs International Corp. Dean Witter Reynolds Overseas Lid.

Algemene Bank Nederland N.V.
Banque Paribas
Daiwa Europe Limited
First Chicago Limited
Manufacturers Hanover Limited
Morgan Guaranty Ltd
Union Bank of Switzerland (Securities) Limited
Februnny. 1984

| This advertisemenl complies with the requirements of the Council of The 5ıock Exchange of the United Kingdom and the Republic of Ireland. It does not constioute an offer of, or invitarion to subscribe for or 10 purchase, any Noles. <br> U.S. $\$ 100,000,000$ <br> Manufacturers Hanover Overseas Capital Corporation <br> (incerperated in the Stare of Delearare zivih imitut fiahling) <br> 11 $1 / 4 \%$ Guaranteed Subordinated Notes due 1996 <br> Convertible Quarterly from March 1, 1985 through March 1, 1989 into <br> Guaranteed Floating Rate Subordinated Notes due 1996 <br> Guaranteed on a Subordinated Basis by <br> Manufacturers Hanover Corporation <br> inserperated in the Shate of Deluratare anth fmiled Iiaburg') <br> Issue Price 100\% <br> The fnllowing have agreed to subscribe far the Notes: <br> $\underset{\text { Sinth Barney, }}{\text { Encorporaled }}$, Harris $\&$ Co. <br> Arab Banking Corporation (ABC) <br> Commerzbank Aktiengesellschaft <br> Lehman Brothers Kuhn Loeb International, lac. <br> Union Bä̈k of Switzerland (Securities) Limited <br> Banque Paribas. <br> Dentsche Bank Aktiengesellschaft The Nikko Securities Co., (Europe) Ltd. <br> United Gulf Bank <br> (Bahrain) <br> S. G. Warburg \& Co. Ltd. <br> The Notes in bearer form in denominations of U.S. $\$ 5,000$ each, constituting the above mentioned Notes, have been admitted to the Official List of The Stock Exchange of the United Kingdom and the Republic of Ireland subject only to the issuc of the Notes. The Coupon on the 11/4\% Guaranteed Subordinated Nntes due 1996 will be payable annually in arrears on Ist March nf each year commencing in 1985. <br> Particulars of the Issuer, the Guarantor and of the Notes are available in the statistical services of Extel Sratistical Services Limited and may be obtained during normal business hours on any weekday (Sarurdays excepted) up to and including 7th March, 1984 from: <br> Cazenove \& Co., |  |
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## Ernest Jones lifts profit

 as remedies show through

| Ladies Pride reverses <br> downward trend <br> A DOWNWARD trend is taxable profits bas been reversed al for the final Nix November 30 months to with $£ 148,000$ for the correspondThis gave the maker of fashion outerwear full year proits of y228,000, igainst 5313.000, nn Arnover up at axedit for the year of $£ 8,000$ ( 5108,000 debit) and extrabodinary charges of $£ 37,000$, rasionglisation, the prosit was E199,000 ( 5205,000 ). taioed at $2 p$ ret, giving a total 3.4p. The decision to leave the final dividend at the same level, say wood start to the current year, Another factor ts that extra tional volume to the fabric pro it to the wbole group bas been generated by the sale of Ladies through shop - within - store |
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Second-half recovery at Metal Bulletin

U.S. start costs hit Aidcom growth


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## Nottingham Brick ahead in current year



Euroflame holders to get nothing from 'empty shell'

## tan

Dewey Warren Holdings PLC
Holding company of Dewwey Warren and Company Liunated,
an approved Lloyd's insurance broker, specialising in reinsurance

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London EC2P 2 AA Phillips \& Drew
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keting of domestic double glazing in the UK was largelypioneered by a foremost manufacturer and innovator in the field

Weatherseal is just one of the well known names in the London and Northern Group. Others equally famous in their fields include Pauling established in overseas
civil engineering for over 100 years
Blackwell Tractor Shovels the Blackzvell/Tractor Shotvels, the erators; Edenhall, the UK's biggest producer of concrete facing bricks,

Steel Stockholders of Mossend, in the UK and possibly Europe and in the UK and possibly Europe, and
now, United Medical Enterprises, a major force in world healthcare services.

Send for the latest Report and Accounts to find out more about London and Northern, a Group with f226m turnover in 1982 , which has increased or maintained its dividend for eighteen years-every year but
one since going public in 1963 . one since going public in 1963. London and Northern Group PLC, WC2R 3JD.Tel:01-8369261.

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## CORRECTED NOTICE

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#### Abstract




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against 81 companies
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[^1]

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## CONSOIDAIED MODDEFFONIEN MRES LINTE

> OLDEN DUMPS (PROPRIETARY) LIMITED NOTICE TO SHAREHOLDERS The detaired investigation has been completed into
he feasibility of reopenimg the No. Icreclar shaft
exploit the Black Reef in this area. The board directors has decided to proceed with this R40ject and has authorised capital expenditure of
million which will be funded from existing esources. Production from the shaft is expe
commence during the second half of 1985 . 22 February, 198

## BIDS AND DEALS

## Vantona Viyella linked to fresh bid for F. Miller

## Terms for EDITH approved


Brit. Land buys f5m Düblin site
by michafl cassell, property copaespondert






Stylo to make no revaluation of assets , in

Cowie 55 m bid for Hanger Investments gets Ford approval

Avondene stake in Henlys










Holidays and Travel




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|  | BEST FARE . ? SUNFARE! <br>  <br>  $\qquad$嬑 51 200 Suntain onizi $\qquad$ chat 0 , |
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Kidder, Peabody International

| International Investment Bankers |  |
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RECENT ISSUES

## RECENT ISSUES

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## FT UNIT TRUST INEORPAATION SERVICE



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AUTMORISETUNIT TRUSTS
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Financial Times Wednesday February 221984


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Insurances-continued

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COMMODITIES AND AGRICULTURE

## Freight futures plan discussed

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PRICE CHANGES



Mary Cherry reports on a country which is increasing its tree cover
Putting the forests back into China


## Muldoon describes CAP as 'economic lunacy'





Slide continues in cocoa futures THE SUDE in Liondon cooco







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EURO-CURRENCY INTEREST RATES (Market closing rates)


MONEY MARKETS

## London rates steady




Financial Times Wednesday February 221984
CURRENCIES, MONEY and CAPITAL MARKETS

## Dollar and pound firm






inanciál futures


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## Westdeutsche Landesbank

## EXCHANGE CROSS RATES

## BAKOLA 1983: <br> Another plus year Quality growth continues



OVER-THE-COUNTER - Nasdaq National Market


## Casio launches $\$ 80 \mathrm{~m}$ issue Som in immant    $\frac{1}{c}$

Greece opens borrowing programme by peter montagnon, euromarkets correspondent, in london
GREECE has formally set its 1984 rates or 0.3 points over U.S. prime. hand the Eurecredit market bas tnriung banks to bidid on a s. 500 m . se- mix of floating rate notes and cred- shortage of business with gener ven-totight year loan package. pos- its but in eoch case che totad under- dowaward pressure on maxgins.

 paestratiou, a senior official of the be reecived. Miny say they hiave once he has had time to amalys


"Gould, naturally".

All these securitics having been sotd, this announcement aptears as a matter of record onl

## Gold Production Units THE BARRICK-CULLATON GOLD TRUST

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## FINANCIAL TIMES SURVEY

## Bombings test

## nation's nerves

by michael field



ON OTHER PAGES

| Islamic fundamentallsts | II | Economic trends | v |
| :---: | :---: | :---: | :---: |
| The Sabah family tree | II | Banking | v |
|  |  | Real estate | VII |
| Commanity consciousness | III | The new stock exchange | VIII |
| Who's who in public life | IV | Major indostries | IX |
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| The welfare state | Iv. | Oil marketiug and gas | XI. |


| Contracting projects ont |  |
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| Profile of playwright Abdul Hassein |  |
| The National Musenm | $\underline{x}$ |
| Commercial legislation |  |




| setting 25 per cent as the maximum notional profit wbich an investor could make on any single transaction, there has The Government and the investors themselves have reached soluturs on a case-bycase basis, tailoring settlements to the particular problems requiremeots of individuals. <br> There bas been no state-sponsored general clearing of debts, and there have been long delaya in the Government announcing bow it intends to dilspose of the of assets bankrupts and distribate the proceeds among creditors. It is now said that an announcement will be made in late February or March. | electricity but they are so exrravagant that the average housebold still bas a bil of housebold stil EPO a month. <br> Few ordinary Kuwaitis understand that <br> minderstand that the Govern- <br> concinue to subsstise them to <br> this degree. If the Government reduces its subsidy they will argue first that it has tbe mones, and reiatively poor, who should be penaised but the nch kuwartis. problems of the Government as it froess these or six come to rears Kuwniti society has citizens in its midst who are not setually poor but who lack |
| :---: | :---: |
| Complex | capital and who stand |
| The comment made by that tbe Government has not proved itself able to bandle a Government and Evuwitis society as a whole still thinks and works most naturally on tribal and family lines. <br> There is no longer fear that | These people are not onls recently naturall sed Bedouin Kuwaius, wbo work as guards, doormen ond drirers. They are well-quadified, professional men. bankers and civil scruants, who have no capital because thelr family never owned any land or sold it too soon after the development of the staite begin |
| the Souk al Manakh will lead a major economic and socia disaster, and the general level | in the early 1950s. OMT large houses, but they have |
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| bas lost some of its confdence | During the last 10 years the trend towards extended families |
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| export business with Iraa, wbich occurred a year ago when |  |
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| ath of the true cos | bureaucracy. |

## Strategic expansion overseas, sustained domestic growth. NBK:1983, A YEAR OF SATISFACTORY ACHIEVEMENTS AND STRONG PERFORMANCE <br> 1983 BALANCE SHEET at 3ist December 1983

"In spite of the difficult economic developments overshadowing both local and international financial markets, it is a particular pleasure to be able to report the strong performance of NBK in 1983. The Bank's leadership in the market, coupled with its reputation for providing professional services of the highest quality, has enabled it to achieve its objectives in terms of market share, asset and liability mix; and profitability." Mohamed Abdul Mohsin AI Kharafi- Chaiman

The Banks total assets at year end were previous year's ifigure of $K, D 2,3214$ million. DDemand and Time Deposits and other accounts,
inctuding contingencies, totalles KDO
2,476 milion, 14 per cent higher tian the 1982 year end figure. -Loans and discounts also increased 14 per cent,
 of improved proft pertormance, additions to reserves and bonus shares issud in 1933 .
Substantiet Substantial transters were eissomade toinner
reserves.which now stand ata level more than reserves which now stand at a evel more tian.
adicquate to meet any contingency which may
arise arise. - For the period under review, the Board has: recommended an increase of 20 per cent in paid-
 five held on record at 3 ist December 1983 . - Dedared net profit for 1983 amounted to KD 23 Million after making all necessary provisions. This
is an increase of 15 per cent ontin 1982 tigure.


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KUWAIT 2
Politics

## State adopts relaxed approach

 to controversy over religionPa



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## REAL ESTATE <br> financial services

MONEY MARKETS
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HVESTMENT SKHLL THANCIAL STRENGTH




## Loss of confidence fuels fears over internal divisions

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IN THE past 18 months KKwn
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by Shia fanatice. Not surprishngly these shock ctive. They are worryth waid citizens acocust for co also become more awa commanist dir discern the right or easy rineent ways one or sever , ary by in the mid-18 taman









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## THE BANK THAT SETS THE PACE IN KUWAIT.

Over the past few years, Kuwait has isen to become one of the major financia nu has row has, not sue prescures to bear on ade-old trading skills. One bank has sto out in its ability to respond to the changing ituations and in its willingness to bring the latest in banking technology to the ervice of its customers, the Commercial Bank of Kuwait.
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Today we are one of Kuwait's biggest banks, offering comprehensive and highly competitive credit, banking and financial ervices in Kuwait and around the world. Commercial Bank leads the way in mer service and state-of-the-art technology. Our track record speaks for itself We were the first bank with all its branches linked to head office by computer. The first to supply daily inancial bulletins to the media. The first to offer credit card facilities. The first to open a foreign exchange dealing room and the first to establish a direct link with Reuters in London. Now Commercial Bank is among the top ten users of this Reuters money dealing system world-
wide. We were also the first bank to introduce Automatic Banking Services. Our Auto Bank network is the largest in Kuwait, enabling customers to draw cash and request services wherever they want to, day and night.

Furthermore we are the only bank at Kuwait's International airport-the branch, open 24 hours a day, is the only such facility in Kuwait.

CLOSECO-OPERATION Our policy of establishing close working relationships with each of our clients enables us fully to understand and identity their financial needs and to tailo a significant factor in our success.

We are leading participants in major syndications, and provide comprehensive financial support services to international companies working, trading and building in Kuwait, in addition to helping Kuwaiti firms to do business overseas.

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We take pride in the speed and efficiency of our customer services, backed by our team of highly experienced managers and by our close association with leading world banks, which together with our correspondent banking network gives our customers a strong and reliable financial presence in 89 countries. Our modern services and faciities, our proven record of success and our continuous comeres Commercial choice of anyone doing business in Kuwait and the Guil.

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THE MODERN WAY OF BANKING


## With an aim to serve


 KUWAIT AIRWAYS Where east meets west

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## OUR COMPOSITE PARTS

AS OUR MARKETS AND EXPERTISE GROW, SO TOO DOES OUR NEEO FOR MORE PROFESSIONAL AND SPECIALISEOSERVICES; BETTER ANO MORE SOPHISTICATEO PROOUCTS AND TECHNOLOGY If YOU FEEL YOUR COMPANY CAN PLAY A ROLE IN OUR FUTURE GROWTH OBJECTIVES. WHY NOT CONTACT:
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KUWAIT 4
Politics
Who's who in public life

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Khalaf Ahmed al
and


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Sisah
Under Secretart: Ahdul Mohsin


 Hoosing
Minister. Hamad Issa al Riain
Under Seerretar: Abdul Wahob
al Awaci


## Cutting back the handouts



## State and merchants diverge on priorities



## The Gulf Bank of Another year of achievement.

Financial and Managerial strength bring another year of success



The Gulf Bank of Kuwait has announced earnings for 1983 of an increase of $7 \%$ on 1982, despite a sluggish domestic market.

Balance sheet footings of KD
2.4 billion (US\$ 8.2 billion) were up


10\% from the previous year. Including the bonus issue approved at the recent Annual General Meeting total shareholders' equity of KD 146.4 million is just over US\$ 500 million, or $7.1 \%$ year end. Earnings were stated fter ample provision for bad debts.

New and improved services in Kuwait and continued expansion abroad were important contributors to the record level results.

Planned expansion of the Planned expansion of the
London Representative Office in


1984 is further evidence of the Bank's commitment to the international marketplace.

If you would like a copy of the please write to Corporate Affairs Department.

| Balance Sheet Highlights |  |  |
| :---: | :---: | :---: |
|  | (USS millions) |  |
|  |  |  |
| Cash and balances with banks | 163 | 124 |
| Trading and investment securilies | 223 | 140 |
| Dapoaits wilh banks end |  |  |
| Other instliulions | 2.774 | t,927 |
| Overdratisioansa na bills | 2,809 | 3.053 |
| Other assels | 119 | 95 |
| total assets | 7,102 | 6.267 |
| Demand time do |  |  |
| ntingencie |  |  |
| contingenciea | 8,538 | 5.763 |
| Toial Shareholders equity |  |  |
| SHAREHOLLDERS' EQUITY | 7,102 | 6.267 |

THE GULF BANK

## A continuing tradition of excellence



KUWAIT 6

## Expansion slows in wake of Souk collapse

# Dynamic Growth . . . 

 Balanced InvestmentsAl-Ahlia Investment Co. ksc was established in 1974 with Al-Ahiia investment Co. ksc was estabished of investment banking activities.
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> KD 389,450 in. 1974 KD $32,765,686$ in 1984
. . . a sound 10 year record


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TEL: 2445744/2445844
TXX: 22504 AHLVEST KI CABLE: INVESTCO

## Prices tumble in a heavily depressed market




A commercial offees complex built recently by the National Real Estate Company in Kuwait City

## Downturn takes

 its toll on Sharia system
## House <br> $\qquad$

bunker wiren tr to many



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Surplus


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## Contracting

Though not building contractors as such, we are


## Company

On the outside, our activities might look diverse, but we are a company of concerted and co-ordinated skills and resources. Taken individually or together, they could mean a great deal for you.
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Portfolio Management
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## Strict code of conduct for new exchange

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KUWAIT＇S EXCLUSIVE NAME AND SYMBOL FOR WORLD RENOUNED QUALITY PRODUCTS AND SERVICES
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BRANCHES \＆OTHER COMIPANIES： Aibisher \＆Aikazemi Travels Watches \＆Gifts Division Etemadco Exchange Co．Led． Kuwait Plastic Mfg．Co．

Tel： 410120 （5 lines）．Telex： 22026 KT P．O．Box 47 Safat－KUWAIT，KA．C．Bidg，Fi8，9

## The major industries

Compiled by Mary Frings

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KPC's headquarters in Kuwait City (left) and oil storage tanks at Al-Ahmadi

| Mina Ahmedi Refinery |  |  |
| :---: | :---: | :---: |
| Ownership and eonstraetion: Wholly-owned by KNPC Buint In the late 1940 for KOC then a partaership betw. Gulf Oil Kuwait assumed control of KOC in 1975. <br> Raw materinls: Kuwaity crude, <br> In $1991-82$ averase tion to total refined products 26.1 per cent <br> A major expansion and modernisation programme is under Way. for whicb the contractor is Japan Gasoline Corporation for completion in the second half of this year, it will provide more Low improve the quality and range of products <br> Allogether a total of KD 1.4 bn ( $\$ 4.8 \mathrm{sbn}$ ) will be invested in upgrading Mina Ahmadi and Mina Abdulab refineries, according the aggregate capacity of Kuwait's three refineries to $684,000 \mathrm{~b} / \mathrm{d}$ The expanded about $250,000 \mathrm{~b} / \mathrm{d}$. | fgure of <br> 50 mmsff) <br> Exporis of propane and butane in 1988.83 amounted to 1.05 m <br> No <br>  | the depresed wortd marreke The anmonium sutphate plant acld ptants operated only for short periods. <br> As the new 1.000 tonnes a day ammonia plant comes on stream later this year. one 400 lonnes a day plant will go out Totat production capaciry of liquid amnionia witt then bo |
|  | PIC's Shuaiba Fertiliser Complex |  |
|  | joint venture betwe in Coverrment and roivate sector In in ispa part set up Kuwalt Chemical Fer <br> KCFC established the first chemical fertilisers complex in | by the wortd market. Ammonia car (last conerret in 1983 was ofits on PICs opcration are made the last financial year (1,i.82 to |
|  |  | Other PIC projects |
| Mina Abdullah Refinery | In 1973 PIC bought the foreign equity in KCFC. The two companies were merged in 1974 . <br> The private shareholding in PIC was bought by the stale | In 1974 the Shuwaikh salt and chtorine plants were trans ferred from the Ministry of Electricity and Water (MEW) to PIC 1982-83 production: salt 19,000 tonnes; chlorine 7,000 tonnes; |
| Ownership and construetion: Old refinery wholly-owned by KNPC, whicb took over management in 1979 <br> Raw materiale: Burgan, Ratawi and Eocene crudes from the |  |  |
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| Partitioned zone |  |  |
| In 1881.82 average daily crude run was $71,000 \mathrm{~b} / \mathrm{d}$ and contribu- <br> tion to total refined products $21 . / 6$ per cent Modernisation and epansion (to abourt, 224,000 barrels 2 <br> day) beling carried out by Sanna Fe Bran for compleaion sate 1985 . Aims at $a$ cleaner product rage with the ellmination of <br> fael oil | A fourth ammonia line is under construction by Tecbnipetro contract cost of $K D 47 \mathrm{~m}$ ( 8175 m ). Due to go on stream he ibird quarter of this year. | A much bigger salt/chlorine plant (salt 150 tonnes a duy, rine 75 lonnes a day 1 is under construclion in Shuaiba by |
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| LPG plant | ernment by KPC and expensed to PIC's accoust Concessionary. prices are authorised by Amiri idecree and periodically reviewed.Current rate is 2320ils( 80 U.S |  |
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| Ownership axd easstryetion: Wholly-owned by KNPC ginal owner was Koc Buidaing start <br> Ean minterins: Ruwaiti ansociated gas 2nd condencates. | imports would be paid for at market prices. <br> in Craceity and prodnets: ${ }_{3} 1881-2$ (a) and 1882.3 (b) production <br> (b) $355,460 \mathrm{mt}$ | Orerseas: PIC bas major equity stakes In three fertiliser <br> companies and a phosphate mines research company in Tumlsia; feruliser company la Turkey and the forthcoming ammonta and metuliser company in Turkey a |

This announcement appears as a matter of record onfy


The Industrial Bank of Kuwait K.S.C.

KD. 10,000,000
914\% Bearer Bonds due 25th January 1991

First tranche KD. 5,000,000
Issue price: 991⁄2\%
Subsequent tranches up to KD. 5,000,000

Kuwait International Investment
Co. s.ak.
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IBK helps develop good ideas
Come to IBK if you have thoughts for industrial projects in Kuwait-or ín our neighbouring Gulf States. We can provide you with more than just financial assistance. Our services include economic ${ }_{1}$ feasibility and market studies and if you are from outside the region, we can introduce you to suitable local partners.


KUWAIT 10

## Good managers in short supply

Kuwait-the important financial centre

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## Tough attitude

## on prices

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## Search for new sources



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Banks should solve problems，not make them．



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KUWAIT 12

## Moving on to Europe's forecourts



Alghanim




## Exploration net spread further



KUWAIT 13
On this and the next page Mary Frings identifies some of the projects likely to interest international contractors and consultants. It is by no means comprehensive and timings/ prices are included for guidance only. With the exception of oil indastry and Ministry of Defence projects, major government construction contracts are handled by the Ministry of Pablic Works (MPW), once the client has taken a project past the feasibility and preliminary design stages, and has obtained Ministry of Planning approval.


## Contracting:

## projects out

## to tender




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the horizons of its activitics to cover new geographic areas
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## There are very few corporations in the world which are larger than this one．．．

．．．but there is not one which is more geographically diverse，more technologically progressive，more massively invested or more totally committed to the development of world energy resources．


## Kuwait Petroleum Corporation هؤلسسة｜البـترولــلـالحكوينية

The quiet giant of world energy．

[^2]KUWAIT 14


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MinNA ABDULLAH REFINERY
Major equipment orders aro
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## Testing the censor's limits


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## We've moved



In January 1984 our Head Office moved to the Wes in Darwaza Abdulrazzak, Kuwait.
We welcome our customers and friends to our new premises.

Head Office, P.O. Box 22822, Safat, Tel: 2458177
Fahahel Branch, Tell: 915078


Our 1Oth Anniversary


BALANCE SHEET AS AT DECEMBER 31,1983. $1 \mathrm{KD} \approx 3.42$ US \$

## 1983

Another Good Year for Alahli Bank of Kuwait


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| Demand, time deposits and |  |
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| dicates of depos | 22,118.680 |
| Bonds and other long term debt |  |
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    Et voila! Before you
    

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